

# [bu:st]

Stabilization is important in any project, but is critical in crisis situations. Increased structure and efficient capacity utilization is key.

[bu:st] – The Project Specialists

# STABILIZATION

Provide interim project managers and capacity

## CHALLENGE :

Successfully overcoming capacity constraints and leading complex projects under tense conditions.

## Our Approach:

The demand-optimized efforts of our project managers allow you to maintain flexibility in staffing the project portfolio while ensuring the success of projects. Our project managers bring methodical expertise in project management and in project leadership. [bu:st] project managers will follow your processes and standards, or bring along the tools required to set them up where they do not exist or are not effective.

## Our Services:

Temporary control and steering of a project based on recognized project management methods.

- Obtain, combine and summarize opinions of the project team
- Structure project topics
- Make recommendations and evaluate effectiveness
- Take a neutral position to mediate with stakeholders
- Present the "Big Picture" and address issues in a timely manner
- Optimize the team through continuity and rhythm



# STABILIZATION

## Set up Project Management Office

### CHALLENGE :

Bundling information and courses of action centrally while ensuring a uniform and efficient procedure.

### Our Approach:

Efficient and professional project management is required to successfully overcome a crisis. The interface between end customers, your employees and process partners requires a clear and transparent overview, outlining the interaction within the complex framework conditions and requirements.

### Our Services:

We can establish a central point in the company as a project management office /PMO-as-a-service

- Provide uniform processes, standards and methods
- Provide the ability to adapt to different requirements of projects
- Act as the project manager or support the department project manager based on the situation
- Manage the project portfolio



# STABILIZATION

## Introduce task force structures and processes

### CHALLENGE :

Achieve goals in task force mode by introducing stabilizing elements when existing processes are not effective.

### Our Approach:

In these groups, neither agile methods or the inflexible adherence to standards are helpful. Instead, it is better to work in the task force mode to better utilize team members entrepreneurial and reactive strengths. Our consultants and specialists offer operational support with task forces.

Stabilizing elements are introduced simultaneously: Communication, transparency and rhythm help to prevent a project from going into firefight mode.

### Our Services:

- Ensure delivery of samples
- Make project budget and availability of resources transparent
- Control redesign
- Implement changes late in project phases quickly
- Clean up and prioritize backlogs
- Ensure solution release confirmation



# STABILIZATION

Set up schedule scenarios and optimize resources

## CHALLENGE :

Counteracting increased cost pressure and scarcity of resources through targeted and flexible schedule management.

## Our Approach:

Through a project schedule, a project is controlled in a targeted manner where unplanned procedures are either avoided or deliberately agreed upon. An optimal workload can be ensured through continuous monitoring and adjustment of schedules alongside short cycle times in resource management.

## Our Services:

- Resolve schedule conflicts in a timely manner
- Develop and store dynamic scenarios
- Shorten appointment tracks through “Fast-tracking”
- Assess and communicate the effects of schedule or plan adjustments
- Develop, document and implement improvement measures continuously



# Our services for coping with operational challenges during and after COVID-19

## Enabling

- Adapt stakeholder management and communication
- Enable teams to virtually collaborate
- Conduct online events
- Introduce collaboration tools

## Stabilization

- Provide interim project managers and capacity
- Set up a Project Management Office
- Introduce task force structures and processes
- Set up appointment scenarios and optimize resources

## Structuring

- Encourage self-management
- Refine structures, mindset and culture
- Introduce opportunity and risk management
- Assist in welcoming change and transformation to your organization

## Optimization

- Identify and reduce waste
- Conduct cost-down and optimization workshops
- Optimize parts management and supplier portfolio
- Shorten reporting time and set up for making decisions

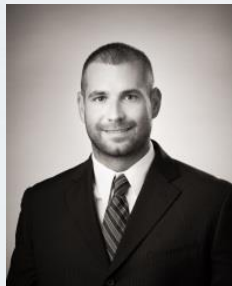
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