With resources such as money, time and manpower being extremely scarce, process optimization ensures you meet your planned budgets and timelines.

[bu:st] – The Project Specialists
O P T I M I Z A T I O N
Identify and reduce waste

C H A L L E N G E:
Stabilize complex situations through functioning, efficient and smooth processes in the entire value chain.

Our Approach:
We analyze and optimize your processes while considering your current and future business model. Unnecessary waste is identified and eliminated. A wholistic approach ensures the impact of process management on sustainable organizational development and corporate management.

Our Services:
- Create transparency and identify need for action
- Define and introduce functional and flexible processes / structures to optimize the value stream based on a coordinated corporate strategy
Optimization

Challenge:
Optimize product costs and product characteristics in focused and interdisciplinary workshops and implement quick-win measures.

Our Approach:
Definition of a cost-down method (if not already present), which is used to determine procedures for reducing product properties (e.g. manufacturing costs). Taking into consideration all interfaces and interactions effected by these measures, sustainable implementation is possible.

Our Services:
- Targeted detailed analysis of a specific target parameter / target KPI
- Search fields / lever identification, e.g. cost down / weight reduction projects
- Develop defined measures
- Interdependence with other targets
- Rapid realization of initial optimization potential
- Consistent implementation of the defined measures with a focus on rapid P&L effectiveness
**OPTIMIZATION**

Optimize part management and supplier portfolio

**CHALLENGE:**
Optimize supply chain and supplier portfolio through operational and proactive parts management.

**Our Approach:**
Stable supply chains are a core element to manufacture your products. On a strategic level, supplier cooperation is critical in long term success in segment innovation, pricing and part management. On an operational level, this means supplier performance is a factor in your supply chain performance. The ability to identify optimization opportunity in time, costs and quality already exists in current projects.

**Our Services:**
- Identify weaknesses and risks in your supply chain
- Secure parts supply through structured supplier steering, extending to Tier 3 suppliers if necessary
- Coordinate the requirement specifications and track feature implementations (e.g. with burn-down charts)
- Define communication and escalation paths in the supply chain
- Continuously measure the performance of suppliers
- Verify and release delivered scopes
**OPTIMIZATION**

Shorten set up and reporting time for decision making

**CHALLENGE:**

Improve the transparency and quality of information through efficient reporting and shorten decision-making paths.

**Our approach:**

The more complex the project structure and the more complex the organization of the corporation, the higher the amount of information that needs to be distributed. This requires a reporting management system that provides decision-makers and all those involved in the company with correct and relevant information. Thus, transparency and decision making quality is improved.

**Our services**

- Through proactive control, product costs are reduced by earlier decision making ability
- Focus on top issues (urgent and important topics) in order to use development capacities efficiently
- Introduce an efficiency-optimized reporting structure to achieve a 30% reduction in the time and effort required to create project status’ and prepare the basis for decision-making
Our services for coping with operational challenges during and after COVID-19

**Enabling**
- Adapt stakeholder management and communication
- Enable teams to virtually collaborate
- Conduct online events
- Introduce collaboration tools

**Structuring**
- Encourage self-management
- Refine structures, mindset and culture
- Introduce opportunity and risk management
- Assist in welcoming change and transformation to your organization

**Optimization**
- Identify and reduce waste
- Conduct cost-down and optimization workshops
- Optimize parts management and supplier portfolio
- Shorten reporting time and set up for making decisions

**Stabilization**
- Provide interim project managers and capacity
- Set up a Project Management Office
- Introduce task force structures and processes
- Set up appointment scenarios and optimize resources
Contact

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